FEDERAL DEPOSIT INSURANCE CORPORATION

ROUNDTABLE ON DEPOSIT INSURANCE REFORM

Federal Deposit Insurance Corporation 550 17th Street, NW Washington, D.C.

Tuesday, April 25, 2000 9:30 a.m.

Federal Deposit Insurance Corporation

DONNA TANOUE, Chairman ANDREW HOVE, Vice Chairman

ART MURTON, Director Division of Insurance

ROGER WATSON, Director Division of Research & Statistics

Roundtable Participants

ROY GREEN, Legislative Representative for Financial Services American Association of Retired Persons

JAMES E. SMITH, First Vice President American Bankers Association

WILLIAM FITZGERALD, Chairman America's Community Bankers

NOLAN NORTH, Chair Association of Financial Professionals

KEN McELDOWNEY, Executive Director Consumer Action

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Roundtable Participants

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B. DOYLE MITCHELL, JR., President and CEO Industrial Bank
National Bankers Association

RICHARD S. CARNELL Fordham University

KENNETH H. THOMAS
The Wharton School

FDIC Audience Members

FRED CARNS
MARK JACOBSEN
JOHN BOVENZI
CHRIS SALE
BOB RUSSELL
BILL KROENER
RON BIEKER
PETER KNIGHT
PHIL BATTEY
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Participant Audience Members

JIM CHESSEN JIM McLAUGHLIN BRIAN SMITH BOB DAVIS PATRICK MONTGOMERY FRANK CURRAN KAREN THOMAS KEN GUENTHER NORMA HART JASON PATES TOM ZEMKE JAMES WILCOX ERIC HIRSHHORN ALLEN BERGER LAURIE ST.CLAIRE SCOTT JEFFCOAT

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1	P R O C E E D I N G S
2	9:35 a.m.
3	CHAIRMAN TANOUE: Okay. Why don't we get started?
4	Good morning, everyone. I'm Donna Tanoue, Chairman of
5	the FDIC, and I'm pleased to welcome everyone to this Roundtable
6	on Deposit Insurance Reform.
7	Now, you know at the FDIC, we always say that one
8	should fix their roof when the sun is shining, but it's awfully
9	wet out there today, but we're going to start anyway.
10	You know, our goal today is really to take a fresh
11	look at deposit insurance reform, and this morning, we'd like to
12	start out by really honing in on three issues.
13	The first is how to price deposit insurance, and the
14	second issue is really how to maintain the insurance funds at
15	appropriate levels, and the third issue is how to provide the
16	right level of insurance coverage.
17	And to that end, we're seeking a diversity, although
18	there are a lot of blue suits here today, a diversity of opinion,
19	and I'd like to underscore that the FDIC has not adopted or
20	endorsed any single approach to deposit insurance reform, and what
21	I'd underscore, at the outset is that we are open-minded, and
22	that's what we're here for today, to listen and to really obtain
23	the value of your views and perspectives.
24	And today's roundtable is really a first step, a first
25	step in the process, and we're here to gain comments and
26	perspective from those of you who are so enormously knowledgeable
27	about the issues and also have a real stake and interest in the
28	outcome.
29	I am personally looking forward to hearing some very
30	insightful analysis and some thoughtful recommendations and really

to hearing a very spirited and lively discussion.

1	Following this roundtable, the FDIC plans to continue
2	our discussions with you, and we plan to go, as you know, around
3	the country to seek input, and what we're shooting for is to
4	develop a set of policy options some time in July.
5	Now, this morning, I've asked Art Murton, who is the
6	Director of our Division of Insurance at the FDIC, to help lead
7	the discussion or maybe I should say to help moderate the
8	discussions, and for those of you who don't know him, Art
9	characterizes himself, and I quote here, "as a recovering
10	economist". But for most of his adult life, he has been involved
11	with deposit insurance issues.
12	We also have up here Roger Watson, who is the Director
13	of our Research Division, and he is someone that I characterize as
14	really embodying the heart and soul of the FDIC, and he's
15	extremely knowledgeable in the issues as well.
16	And I also want to take a few moments to recognize a
17	very special person, and that is our Vice Chairman Skip Hove. For
18	those of you with long memories or short memories, good memories,
19	it was under Skip's leadership that the FDIC held its first
20	Symposium on Deposit Insurance Reform two years ago, and that
21	symposium laid the groundwork really for today's roundtable
22	discussion and where we go from here.
23	I'd like to thank Skip for his tremendous vision and
24	for participating also in today's discussion as well, and with
25	that, let's begin, and I'll turn it over to Art to really open it
26	up.
27	MR. MURTON: Thank you, Chairman Tanoue.
28	My role as moderator today is to make sure that we
29	cover the topics in the time that we have, and that everyone gets
30	the opportunity to weigh in.

As the Chairman said, we'd like this to be an open

- 1 discussion with give and take. So, I would just like to ask that
- 2 the participants try to keep their remarks brief, so that the
- 3 discussion can keep moving.
- 4 If everyone is able to do that, I wouldn't expect any
- 5 heavy-handed regulatory intervention would be necessary.
- 6 (Laughter)
- 7 MR. MURTON: With that, I'll cover a couple of
- 8 logistics. We're going to try to take Q&A from the audience at
- 9 the end of each session, time permitting, and as your materials
- 10 indicate, tomorrow morning, this session will be web-cast, and the
- 11 relevant information is in the package.
- 12 What I'd like to do now is just go around the table
- 13 and have the participants introduce themselves, and I'd like to
- start at this end of the table.
- 15 MR. SMITH: My name's Jim Smith. I'm First Vice
- 16 President with the American Bankers Association, and I'm also
- 17 President and CEO of the Union State Bank and Trust in Clinton,
- 18 Missouri, \$150 million bank in rural Missouri, about 70 miles
- 19 outside of Kansas City.
- 20 MR. FITZGERALD: I'm Bill Fitzgerald, Chairman at
- 21 American Community Bankers, also Chairman at Commercial Federal
- 22 Bank, headquartered in Omaha, Nebraska, about 13 and a half
- 23 billion.
- 24 MR. NORTH: I'm Nolan North, Chairman of the Board of
- 25 the Association for Financial Professionals, and I am Vice
- 26 President and Assistant Treasurer of T. Rowe Price.
- 27 MR. CARNS: I'm Fred Carns, with the Division of
- 28 Insurance at the FDIC.
- 29 MR. SHEEHAN: I'm Tom Sheehan. I am President of the
- 30 Independent Community Bankers Association. I am also Chairman,
- 31 President and CEO of Grafton State Bank. We're a \$120 million

- 1 community bank located just north of Milwaukee, Wisconsin.
- 2 MR. McELDOWNEY: I'm Ken McEldowney. I'm wearing two
- 3 hats today. It seems like everyone's wearing two hats. I'm
- 4 President of Consumer Federation of America, and I'm also
- 5 Executive Director of Consumer Action, a San Francisco-based
- 6 consumer education advocacy group that works through a national
- 7 network of more than 5,000 community-based organizations.
- 8 MR. GREEN: I'm Roy Green. I only have one hat,
- 9 that's the Legislative Representative for Financial Services at
- 10 AARP.
- 11 MR. CARNELL: I'm Rick Carnell, Associate Professor of
- 12 Law at Fordham University in New York.
- 13 MR. THOMAS: I'm Ken Thomas, Lecturer of Finance at
- 14 The Wharton School.
- MR. MURTON: Okay. Thank you.
- 16 What I would like to do now is start the Session on
- 17 Pricing, and to kick it off, I'd like to ask Fred Carns to provide
- 18 a little background material on some of the pricing issues.
- 19 Session on Pricing
- MR. CARNS: Thank you, Art.
- 21 Pricing is the first topic. Let's take a look first
- 22 at a brief history of FDIC premiums.
- When the FDIC began operations in 1934, the assessment
- 24 rate was set by statute at 1/12th of one percent of assessable
- deposits or eight and a third basis points.
- 26 The Fund eventually grew to about a billion dollars in
- 27 1950, and the FDI Act of 1950 established the refund system at
- 28 that time. The FDIC refunded 60 percent of the excess of current
- 29 assessment income above its operating costs and insurance losses,
- 30 and the refund took the form of a credit against future
- 31 assessments.

1 This system essentially remained in place with minor 2 changes until 1980, with effective premiums after the refunds 3 averaging around three and a half basis points. In 1980, bank failures were rising, and insurance 5 losses began to mount, and the refunds were reduced over time and 6 finally discontinued in 1983. 7 As the banking crisis later took hold, eight and a 8 third basis points proved to be insufficient, and Congress 9 authorized a series of increases in the rate, which continued 10 until premiums became 23 basis points in 1991. That was the year 11 that FDICIA was passed, among other reforms, which introduced 12 deposit risk-based premiums for deposit insurance, and the average premium at that time remained at 23 basis points until the BIF was 13 14 recapitalized in 1995 and the SAIF in 1995. 15 1996 was the year that the Deposit Insurance Funds Act became law, and the constraints on pricing contained in this Act 16 formed the basis for much of our discussion here this morning. 17 The Deposit Insurance Funds Act imposes a premium of 18 19 zero for most institutions that are well-capitalized. Under the 20 Act, whenever the insurance fund is above its target or designated 21 reserve ratio, the FDIC has limited flexibility to charge anything 22 to a well-capitalized institution, unless it has a composite 23 CAMELS rating of 3, 4 or 5. 24 The result today, given the strong condition of most 25 institutions, is that more than 93 percent of the industry pays 26 nothing for deposit insurance, and you can focus on the red 27 portion of the pie charts here. We see from this slide that when the risk-based 28 premium system was originally established, 75 percent of the 29 30 industry was in the best-rated category. Today, again, it's over 93 percent. 31

1	We want to consider the concerns raised by the '96
2	constraint in combination with the other factors of our system,
3	and these concerns relate, first, to whether the system promotes
4	cost-sharing for deposit insurance in a fair and equitable manner;
5	second, whether the system is sufficiently forward-looking; and,
6	third, whether it can respond appropriately to emerging risks and
7	changes in the industry structure.
8	These concerns manifest themselves in several ways.
9	For purposes of our discussion, we've grouped some examples under
10	two headings, Deposit Growth and Risk Differentiation.
11	Let's start with deposit growth. The general point to
12	make about our present system is that institutions can grow their
13	insured deposits without paying any extra premiums.
14	In today's environment, given the increasing size of
15	the largest institutions and the blending of financial services
16	within holding companies as well as technological developments,
17	rapid increases in aggregate deposit levels are increasingly
18	possible, and this raises the prospect that actions by one or a
19	few firms could trigger premiums for the entire industry.
20	We're all aware of recent press reports regarding
21	plans of an investment banking firm to sweep funds from cash
22	management accounts into insured deposits, perhaps as much as a
23	\$100 billion. Were this to occur all at once, it would reduce the
24	BIF year-end reserve ratio from 1.37 to 1.31.
25	It's worth considering that the SAIF is equally
26	subject to these forces, although the example we're considering
27	involves a BIF-insured institution. Another investment banking
28	firm or insurance company could choose a SAIF-insured depository,
29	and a \$100 billion increase in insured deposits for the SAIF would
30	reduce that ratio from 1.45 to 1.27.
31	Less dramatically perhaps, we can look at the top 25

1	percent of institutions in terms of insured deposit growth since
2	the funds were capitalized. The fastest growers have increased
3	their deposits by \$178 billion without paying any additional
4	assessments.
5	Meanwhile, 814 new banks have been chartered over this
6	period, and they now hold \$44 billion and have never paid anything
7	to the insurance funds.
8	The de novo or new bank issue takes on additional
9	significance when we look to our historical experience. Both in
10	the '80s and recently, we've seen a number of well-rated
11	institutions suddenly develop problems and sometimes fail.
12	Given the increasing number of new banks, it's
13	probably just a matter of time before the industry will be paying
14	for failures through the insurance funds for institutions that
15	haven't contributed to the BIF or SAIF.
16	The flip side of charging zero for deposit growth is
17	that there are several institutions that are shrinking, losing
18	core deposits, reducing the exposure that's attributable to them.
19	
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21 22 23 24 25 26 27	Many of them were asked to pay substantially in the past to capitalize the funds, and, so, we think we need to take a look at the fairness of the system in this area. The second set of examples we've chosen to illustrate we group under risk differentiation, and, here, we ask the question whether we should use additional information to allow finer distinctions, whether we can make the system more forward-looking and more responsive to structural changes.

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zero premium.

1	We show here the top 10 percent and the bottom 10
2	percent for a number of performance factors. There are clearly
3	significant differences among these two groups of institutions,
4	but, again, these are all in the best-rated category.
5	You can see particularly commercial loan growth and
6	volatile liability growth, very significant differences.
7	What about the responsiveness of the pricing system to
8	changes in industry structure? 20 years ago, the smallest
9	institutions held half of all core deposits. Today, the situation
L 0	is reversed. If you look at the red bars, the largest
L1	institutions now hold over 50 percent of core deposits.
L2	This is the familiar barbell structure to the industry
L3	that we've all discussed in the past with many small institutions
L4	on one end and a few institutions with considerable assets on the
L5	other, and this reflects what we all know, that risk to the funds
L6	is becoming more concentrated in the largest institutions.
L7	But what's also significant is that the largest
L8	institutions have substantially different characteristics than the
L9	other institutions in the industry.
20	For example, the largest banks have different
21	asset/liability structures than the rest of the industry, and this
22	means that there's information available for these institutions
23	that is not available for smaller institutions.
24	Some of this information obviously is market
25	information, which is inherently forward-looking. Here, we show a
26	chart with yield spreads over comparable maturity Treasuries for
27	bank holding companies' subordinated debt from 1997 to the
28	present.
29	The red line is the mean spread for all 800some
30	institutions that issued sub-debt over this period, and the bars
31	above and below show the dispersion, the 90th and 10th percentile,

- 1 respectively, for spread over Treasuries.
- 2 You can see pretty clearly from this diagram that with
- 3 the Russian default in the Fall of '98, the mean spread increased
- 4 substantially and so did the dispersion, and this has not been
- 5 reversed.
- 6 The market is pricing risk in the largest institutions
- 7 differently than it was prior to 1998, and the FDIC is not.
- 8 I would like to hear your views on this as well as the
- 9 other issues we've highlighted in our agenda with respect to
- 10 pricing.
- MR. MURTON: Thanks, Fred.
- 12 I'd like to open up the discussion, maybe start with
- 13 the deposit growth issue that Fred talked about, whether it comes
- 14 from de novo institutions or rapidly-growing risky institutions or
- just new entrants into the industry.
- 16 I'd like to start it off and somewhat arbitrarily,
- 17 I'll call on the first person who was here this morning, and
- 18 that's Bill Fitzgerald from the ACB.
- 19 MR. FITZGERALD: Okay. It seems to me the analysis
- 20 that you thought people probably had done with reference the
- 21 dollars that you have today in the FDIC fund versus total assets
- 22 that are out there is one analysis, and then your issue is what
- 23 happens if the \$100 million comes in, what happens with the de
- 24 novo shops, and it seems to me the de novo -- obviously they start
- off with nothing to begin with, and, so, if there's a three-to-
- 26 five-year risk premium on some premium for them as they grow that
- 27 base, that would be a way to take a look at that.
- I think the change in operation in any of the current
- 29 banks, if in fact they would elect to transfer in funds as was
- 30 referred to, then my reaction is not currently covered under your
- analysis, and therefore there has to be a way to rate this growth,

1	and there has to be a premium attached to that until that growth
2	is determined what the risk it brings to the fund.
3	And, so, it seems to me there ought to be a way to
4	price that as well. That would be a change of operation,
5	transferring the funds out of the institutions or other forms of
6	products, into an insured product, and therefore there should be
7	pricing.
8	So, I think there has to be some way to analyze that
9	and therefore protect the fund from those that are in it today.
10	Obviously the regulators today have the risk rating
11	that was referred to, the CAMEL rating, and certainly that needs
12	to continue to be looked at to make sure that all of the
13	institutions currently regulated fall within the guidelines that
14	you perceive the current reserves are covering, and if you're
15	falling out of that because of riskier-type lending you're getting
16	into or new markets that you're in that are untried or untested,
17	then obviously it seems to me you've got to kick in some added
18	premium to that institution to protect your total fund.
19	So, some way, there has to be a way to measure that.
20	MR. SMITH: Art, I think, you know, obviously if
21	there's going to be a significant influx in money coming into the
22	fund that has to be insured, I think that we can figure out a way
23	to charge for that or cover that.
24	I think, also, de novo institutions, obviously you
25	need to look at the risk at the time the charter is requested and
26	those type of things can be handled from the regulatory
27	standpoint.
28	I think, also, you could see if there's going to be
29	any rebates back, that institutions that have not paid into the
30	fund during the time to build the fund up would not maybe be
31	eligible for rebates.

1	MR. MURTON: Okay.
2	MR. SHEEHAN: Well, I don't think there's any real
3	objection on the part of most of our de novo banks to pay
4	something to get into the game, and it certainly would seem to be
5	somewhat unfair to not have to pay something.
6	I've talked to a few of our banks that have been
7	recently chartered, and they would not object to that. I mean, I
8	think it's all part of the process.
9	Again, that has to be determined in some manner that
10	would be fair to those institutions. Obviously it's difficult
11	when you're starting a new bank to have to have the additional
12	burden of deposit insurance premiums over the short-term, but
13	maybe there's a way that this can be balanced so that there is
14	some entry-level costs to getting into the fund, and certainly if
15	a company is coming into the fund like an investment banker that's
16	transferring huge amounts of money from other accounts into the
17	fund, that has to be dealt with because it's part of the problem
18	with something that's free.
19	I mean, when anything is free, you're going to sell a
20	lot of it, you know. So, I mean, I think that's
21	(Laughter)
22	MR. SHEEHAN: part of the problem.
23	MR. MURTON: So, I am hearing that charging for growth
24	is a reasonable approach to take.
25	I guess one question that raises is, if that growth is
26	coming from existing deposits within the industry, how do you deal
27	with the sort of ratcheting up of the fund balance relative to the
28	overall deposit base?
29	MR. FITZGERALD: Don't you think that ties in with the
30	reserve premium itself?
31	In other words, the reserves that you have, what do

1	they cover today, and are they at 1.41? Are they sufficient to
2	cover a 10-or-15-percent growth in the insured institutions today
3	or do they just cover what the current base is?
4	MR. MURTON: Ken?
5	MR. THOMAS: Yes, Art. The one graph that really
6	bothers me up here is the fact that 93 percent are in the 1-A
7	category, and that's not a problem, but when we look at that other
8	graph, where you had the two extremes, we see that as a
9	significant differentiation, and, so, clearly, there should be
10	different charges, different on the concept of risk-based
11	premium.
12	What I proposed is not just increasing the existing
13	matrix but adding like a third level on most in the form of
14	special assessments to specific categories, such as, for example,
15	all de novos would have at least a three-basis-point special
16	assessment for the first three years. All rapidly-growing
17	institutions, at least a three-basis-point special assessment.
18	Those with targeted profiles, such as sub-prime lending. We would
19	have then, of course, too-big-to-fail, ought to have a special
20	assessment for those 20-25 banks in the range of three to eight
21	basis points, but an entire third dimension on top of the existing
22	two-dimensional graph of special assessments. That would be one
23	way I would look at it.
24	MR. MURTON: Yes, Ken?
25	MR. McELDOWNEY: I guess one of the questions I would
26	have, perhaps need more study, is whether or not a pure risk-based
27	model is appropriate.
28	I think it's well agreed that all banks benefit from
29	the deposit insurance program, and I think if you just have
30	something that's risk based, I think it has some real problems in
31	the long-term sense, and I think certainly when Fred was doing it,

1	it sort of illustrates the type of problems you can end up with.
2	And I think certainly in a prosperous time like now, it's
3	one thing. I think that if in fact you start ending up with some
4	problem banks, more than even now, and you suddenly have to
5	increase the premiums, and it's totally risk-based, it seems like
6	it would put even more pressure on the problem banks.
7	So, to me, it seems like one way of looking at it is
8	to study whether or not you can have certainly continue to do
9	premiums to a certain extent based on risk but also have some
10	base premiums that would apply to all banks and all deposits,
11	whether or not it was not risk-based.
12	MR. MURTON: Rick?
13	MR. CARNELL: A couple of points.
14	First, although the law requires the risk-based
15	system, we don't have a risk-based system right now, and we
16	haven't had a risk-based system since the enactment of this law;
17	that is, the differentiation between the highest and lowest rates
18	is nowhere close to the differentiation in actual risk.
19	If I remember correctly, the highest premium that the
20	FDIC has ever charged under the risk-based system is in the low 30
21	basis points.
22	Now, there's no way, no way that even 100 basis points
23	would approximate the risk posed to the FDIC by a CAMEL $4\ \mathrm{or}\ 5$
24	rated under-capitalized institution.
25	If you think of what a commercial financial guarantee
26	insurer would charge to insure such an institution, it would be
27	many, many times larger than the FDIC charges.
28	So, I think that should be kept in perspective, that
29	we don't have a risk-based system. We have only the beginning of
30	a risk-based system and a somewhat abortive beginning since 1976.
31	Second, let's keep in mind the political constraints

1 on pricing by the FDIC. In other words, whatever the theory of 2 the law, and the law requires an actuarially-fair risk-based 3 premium, the FDIC does not have the same practical freedom as a private business. In principle, it should, but the reality is that 5 a government agency, and in particular a government monopolist, 6 does not have the same freedom as a private business to 7 differentiate based on cost and risk. 8 Nobody would dispute that a private business can 9 charge people different prices based on differences in costs and 10 differences in risk, yet when a government agency tries to do 11 exactly the same thing, people are up in arms, and they're making 12 unrelated policy arguments. 13 So, I think it's very important to keep in perspective 14 the current system. 15 Third, I appreciate Ken Thomas's suggestions on ways the system could become more sensitive to risk, but I would want 16 to take strong exception to the suggestion of charging people for 17 too-big-to-fail risk; that is, charging an explicit premium. 18 19 To do that would be a recognition of too-big-to-fail 20 policies which Congress took strong action in 1991 to do away 2.1 with, and I think there's other ways to deal with that, but the 22 problem is that if you charge someone an explicit premium for 23 supposedly being too-big-to-fail, that creates a kind of moral 24 entitlement to being treated as too-big-to-fail when worse comes 25 to worse, and I think that in that sense, the cure is making the 26 problem much worse. 27 The way to deal with too-big-to-fail, I would suggest,

The way to deal with too-big-to-fail, I would suggest
would be to require large institutions to have subordinated debt
outstanding at the holding company level, which would create -and we could go into that, but it -- I think that that idea is
getting a lot of attention.

1	That would be probably the single biggest step we
2	could take to improve market discipline on large institutions,
3	both because they will face a market price in the pricing of their
4	debt, but also because if the debt starts spiking, that will send
5	a signal to regulators and other policy-makers.
6	I would also note that there's other things that could
7	be done. The Federal Reserve Board's regulation on interbank
8	liabilities, which is supposed to prevent a Continental-Illinois-
9	type domino effect, is deplorably weak and imposes no quantitative
10	limits on exposure to inadequately-capitalized institution, also
11	exposure to government-sponsored enterprises.
12	One last point is that I very much agree with the
13	points raised earlier about the equity and desirability of
14	imposing some charge based on rapidly-growing institutions, such
15	as an institution that moves a \$100 billion of money into a new or
16	grown FDIC-insured institution.
16 17	grown FDIC-insured institution. I would just note that if we're trying to single out
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Now, I have waited until now to point out that there

- 1 is an analogy here to the Credit Union Fund, and I would not 2 suggest that this amount would count as capital for regulatory 3 purposes, but I think it's worth -- the key thing is that if you're not going to have an across-the-board rule, then you are 5 opening the potential for significant gamesmanship by the fast-6 growers. 7 MR. MURTON: Thank you. We might want to come back to 8 that issue on the credit union. 9 Could I call on Roy? I think -- and then we'll come 10 back to Jim. MR. GREEN: Yes. I probably come at this from a 11 12 slightly different perspective. We've immediately delved into some of the risk and baseline pricing mechanisms. 13 14 It's important to, I think from our membership's point 15 of view, recall -- in fact, I was looking before I came over this morning at Helen Boosalis's comments a couple of years ago, at the 16 fundamental importance of confidence, both in the generation of 17 people who are 65 and over who do have memories of depressions and 18 19 major economic dislocations, and those who are younger, who have 20 perhaps seen the more promising times, particularly recently. 2.1 The point being here is with the change in the 22 financial industry that's occurring, I think we have to be very 23 careful in the strategies for pricing the services and the risk
- that we do not in any way alter the fundamental confidence that 24 25 seniors have in what the FDIC supports and what it can afford in 26 terms of the dynamics of the economy.
- 27 MR. MURTON: Thank you. Jim?
- MR. SMITH: I would disagree in the fact that I think 28 we do have a risk-based system because on the grid, 3, 4 and 5 29 30 rated banks do pay, and they are assessed a risk.
- 31 Given the history of the last four or five years, it

1	would seem to me when we say we have 93 percent of the banks that
2	aren't paying any premiums, but given the history of the problem
3	banks the last four or five years, I don't find that uncommon, and
4	given the problem list today, I still think that's adequate.
5	And I would also say that there's a risk-based system
6	because for anybody that's ever had a battery of field examiners
7	come in and look at your shop and give you a rating at the end of
8	the time, I can tell you there's a risk-based system because they
9	are looking at your bank. They are making decisions of whether
10	your bank is taking risk in any particular area, and that is being
11	reported back to the FDIC.
12	I think that's a true test, that we in fact do have a
13	risk-based system with people looking at our bank on an annual
14	basis.
15	CHAIRMAN TANOUE: But what about the category of
16	institutions the more than 90-percent that fall in that 1-A
17	box? Would the bankers want to see greater differentiation in
18	terms of risk, in terms of those institutions?
19	MR. SMITH: I don't really think so, because everybody
20	runs their shop differently. What some bank will have eight or
21	nine percent capital, maybe lower reserves, one bank will have
22	high loan loss reserves and lower capital. So, everybody runs
23	their bank a little bit differently, and I think the requirements
24	that we have and the field examination that we have today is a
25	very fair assessment of how that shop looks and passes that
26	assessment on to the regulatory authorities as to the
27	determination of the rating system.
28	MR. MURTON: Could I just respond to that?
29	One of the concerns I think we've heard is that the
30	subjectivity of the way we might choose to differentiate has been
31	a concern.

1	Certainly I think it's fair to say that within the 1-A
2	category, there are one-rated institutions that are what you might
3	call recession-proof, and then at the other end, there's some two-
4	rated institutions that are going to experience severe
5	difficulties perhaps during difficult times, and they're being
6	asked to pay the same amount, and the question is wouldn't you
7	want to distinguish between those, and is the concern that we
8	couldn't do that in a way that was fair?
9	MR. SMITH: I think it's going to be difficult to
10	decide between a one-rated institution and a two-rated institution
11	because I think if you force the banks to only go to a one-rated
12	system to get that, you're going to really impair the market
13	opportunities in those communities.
14	I think risk-proof risk recession-proof
15	institutions may make some different decisions than maybe an
16	institution that's out there really trying to make their market
17	work in their community and do the things, and I would hate to see
18	the differentiation just simply because I don't think we can run
19	our shops in our communities saying we're only going to be a one-
20	rated bank.
21	MR. CARNELL: Could I get a clarification? When you
22	say one, you mean CAMEL-1?
23	MR. SMITH: CAMEL-1, yes.
24	MR. CARNELL: Okay.
25	MR. SMITH: CAMEL-1.
26	MR. MURTON: Yes, Rick?
27	MR. CARNELL: I'd like to make a point or two here.
28	The first is that strong risk differentiation in the
29	system and I'm not referring to between CAMEL-1 and CAMEL-2.
30	I'm inclined to agree with you, James, that that's not the place
31	to draw the line.

1	But strong differentiation between healthy banks and
2	unhealthy banks is pro-stability and pro-confidence, and I think
3	it's that way in a couple of respects.
4	First, insofar as people have as depositors and
5	others have a sense that there are significant safeguards in
6	place, that promotes confidence. But beyond that, the economic
7	and reputational incentives created by significant differentiation
8	in deposit insurance premiums also promote stability because they
9	promote market-driven adjustments in asset portfolios and
10	behavior, and we saw that, I believe, after the enactment of
11	FDICIA about the time the FDIC created the interim risk-based
12	system.
13	The FDIC created a system where it was possible for
14	most banks to be in the 1-A category. I think that was done
15	consciously, and the result of that was that everybody wanted to
16	be 1-A, and institutions that might have resisted increasing
17	capital if it was in response to a sort of fiat demand from the
18	agency were willing to do it, so that they could have the carrot
19	of being in the 1-A category, which was valuable both in reduced
20	premiums but also, since that's where a lot of other people were
21	going to be, if there was a reputational advantage for being
22	there.
23	So, by creating or, I should say, reinforcing market-
24	type incentives to be healthy, I believe the risk-based premium
25	system promotes stability and confidence.
26	MR. MURTON: Nolan?
27	MR. NORTH: If I could come at this pricing issue from
28	a little different perspective, please.
29	I'm here representing the large depositors in the
30	banks, arguably the customers of the FDIC, and I would draw your
31	attention to the chart that Fred had up there highlighting the

1	premiums being paid in the '91 to '95 time frame, when the
2	assessment rate was at 23 bps, and it was in that same time frame,
3	I would point out, that many banks developed a customer invoice
4	system that we call the "account analysis" which allowed banks to
5	provide explicit pricing on each service or line item, as it were,
6	to pass that cost, i.e. price, on through to their customers.
7	Every such bank, therefore, at the same time developed
8	a line item to pass on to to pass through to their business
9	customers the FDIC assessment, and we, the business customer, was
LO	then charged based on our total ledger balances, minus 16 and two-
L1	thirds.
L2	So, those of us that had tens of millions of dollars
L3	on deposit in our banks were paying an assessment based on the
L4	entire ledger balance, minus 16 and two-thirds, and it was our
L5	position, and our research would support, that it was largely
L6	based on these corporate pass-through costs in that period that
L7	brought the BIF out of red and put it past the 125 bps points that
L8	it is today.
L9	It's our estimate that at least 40 percent of the
20	money in BIF came through from business customers of banks, and we
21	have therefore been subsidizing the other customers in the bank in
22	providing this money to BIF.
23	Now, from that standpoint then, we think we have a say
24	in what the pricing should be in this discussion, and we come at
25	it from a little different standpoint.
26	We have a fairly simple analysis which says the
27	insurance premium ought to be based on that which is insured, and
28	that which is insured is \$100,000 of collected balances, and
29	therefore the pricing that we are talking about this morning, the
30	insurance premium, the assessment, ought to be based on a per-
31	customer basis on that \$100,000 that is insured. Point 1.

1	Point 2. This discussion of new entrants into the
2	banking system. You should be flattered that you have so many
3	people wanting to participate with you, and I'm not sure my
4	association has much of a position on that topic, but my personal
5	view would be we're talking about this one entrant bringing
6	perhaps a \$100 billion into the system, and I would make the view
7	that size of deposits does not equal risk to the system and
8	therefore would move towards Mr. Thomas's suggestion that there be
9	different types of special assessments for different types of
10	activities.
11	And in the too-big-to-fail analysis, if we are focused
12	on that which is insured, which is a \$100,000 of collected
13	balances, then the equation changes dramatically of what is the
14	risk to the system.
15	MR. MURTON: Thank you. Tom?
16	MR. SHEEHAN: My only comment on that would be that
17	there must be in some manner a growth component and history has
18	shown us, I believe, that rapid growth in any institution can
19	create a significant amount of risk because if you're not growing
20	locally, and you're not attracting deposits locally, and you're
21	garnering these deposits nationally, at prices that are obviously
22	higher than what local deposits are paying, you have to do
23	something with that money.
24	I mean, the market works pretty well, and, so, a
25	straight arbitrage is not going to be adequate. So, you're going
26	to have to find investments that are going to be adequate to give
27	you at least some sort of a margin, and if you're rapidly growing
28	for whatever reason, and I think this happened previously, history
29	does tend to repeat itself, but in the early '80s, there were a
30	number of institutions that were growing very, very rapidly using
31	deposits they attracted nationally.

1	I think there was risk that was inherent in that
2	growth, and if we can figure out some way to price that growth
3	component, I think that would mitigate some of this rapid growth
4	that occurs, to the disadvantage of a lot of the smaller banking
5	institutions in the Midwest and other parts of the country that
6	are struggling for deposits and are having difficulty garnering
7	deposits.
8	These are being drained. They need to be replaced
9	with other borrowings. I mean, it creates kind of a domino effect
10	for a lot of our smaller banks. So, I think if you price that
11	growth and make it a component so that you put a little element of
12	concern in that deposit growth, I think you might help solve
13	several problems, especially in the Midwest.
14	MR. MURTON: Thank you, Tom. Ken?
15	MR. THOMAS: Yes. On this very basic issue of whether
16	or not we have a risk-based system, I tend to agree I
17	definitely agree with Jim that we do.
18	I mean, if we go back to '34, from the fixed system
19	that we used to have, we have a risk system. The system today we
20	have is not broken. It just needs to be improved. So, we clearly
21	have a system that exists, it's risk-based, but we need to improve
22	it.
23	My proposal for one way of improving it there are
24	certainly others, but we do have a system like that.
25	On the issue of sub-debt, I think it's critical to
26	note that, for example, the risk premiums you showed, the analysts
27	that do this evaluation, the market that does it, only has a
28	certain amount of data to go on.
29	I think a component of this should be the mandatory
30	disclosure of additional data for individual banks. I have long
31	proposed making the CAMELS ratings, and I know this will not

1	please banks, public, just in the same way for CRA that we made
2	those ratings and a portion of the exam public.
3	I think we need to have more disclosure to allow these
4	market analysts when they look at sub-debt to see exactly what
5	this risk differential is. And then I get to the final question,
6	as Rick mentioned, let's say we require sub-debt. It's only at 10
7	percent of the institutions now, and we see a very big
8	differentiation in a premium from Bank A to Bank B. One of them
9	is three times as risky.
10	How do we charge differently for that additional risk?
11	So, even if we went to sub-debt, and we used those market
12	signals, what do we do with that data? How do we use that data to
13	charge differently? Do we just say okay, one's three times as
14	risky as the other or are we going to act and say this is how
15	we're going to charge for the additional risk?
16	So, we must have a way of charging for that additional
17	risk.
18	MR. MURTON: Okay. Thank you. Rick?
19	MR. CARNELL: A couple points. First, just to be
20	clear from my earlier comments, we do in a sense have a risk-based
21	system, but I urge that we keep in mind that it is a very crude
22	system.
23	It has nowhere near the degree of differentiation or
24	the finesse that a true market-based system would have and think
25	back to my point about the premium for a bank, for an under-
26	capitalized bank, CAMEL-rated 4 or 5. If you look at what the
27	statistical risk of failure of such a bank is, it's significant,
28	and no one would insure that bank in the private market for 27

Second, I wanted to comment on Mr. North's proposal

basis points, nowhere near it, not even for probably 270 basis

29

30

31

points.

1	that deposit insurance premiums only apply to insured deposits.
2	I would certainly acknowledge that there is potential
3	for inequity in the existing system in that by law, the deposit
4	insurance system only protects insured deposits, and yet
5	depository institutions pay premiums based essentially on their
6	total domestic deposits. So, you're paying premiums on a larger
7	base than is actually insured.
8	There is a little more to the picture, though, that I
9	think we should keep in mind here in thinking this through, and
LO	one point we should keep in mind is that the government
L1	essentially does not charge for access to the Federal Reserve
L2	discount window; that is, I'm not talking about the amount charged
L3	on advances from the discount window but for the right of access
L4	to the discount window.
L5	Institutions must maintain reserves at the Fed, and,
L6	so, there is a foregone interest cost, but reserve balances at
L7	this point for the banking system as a whole are negligible, and
L8	the foregone interest is nowhere near the economic value of access
L9	to the discount window during a financial crisis when it becomes a
20	matter of life and death.
21	So, the value of that access, which is as much for
22	large institutions as for small ones, should be taken into
23	account, I think, in the policy debate.
24	MR. MURTON: Thanks. I'd like to try to move on to
25	the next session. I'd like to take a couple questions from the
26	audience, if there are any, or ask if any of the other panelists
27	want to weigh in before we go to Q&A.
28	(No response)
29	MR. MURTON: Okay. If not, then why don't we move on
3.0	to the next portion of this. Maintaining the Funds, and Fred'll

give us more background material.

2	Mitchell at this point? Doyle, good morning.
3	Doyle is going to be joining us and representing the
4	National Bankers Association. We're extremely pleased that he car
5	participate this morning.
6	Session on Maintaining the Insurance Funds
7	MR. CARNS: Okay. The next session deals with
8	maintaining the insurance funds.
9	Let's look at a brief history of the BIF reserve
10	ratio. The reserve ratio has been as high as 1.96 in 1941 and as
11	low as minus .36 percent in 1991. The current BIF ratio at 1.37
12	is roughly the same ratio that resulted after the refund program
13	that I talked about earlier, which began in 1950.
14	This history of the reserve ratio begs a question
15	why have the deposit insurance funds at all and there are two
16	answers we can consider this morning.
17	One is to avoid delay in resolving failures. History
18	here in the United States and abroad as well shows that delay can
19	be very costly, and having insurance funds removes any uncertainty
20	or delay regarding the financing of failure resolutions. So,
21	avoiding costly delay is one reason for a fund.
22	A second answer might be to save for a rainy day, if
23	you will, to spread losses over time. Ideally, the deposit
24	insurance pricing system should not operate in a pro-cyclical
25	manner, a manner that exacerbates downturns; rather, it should
26	charge institutions when they can best afford to pay.
27	This has not always been the case, as shown in this
28	chart. At several junctures throughout FDIC history, assessment
29	income has accounted for a large share of banks' net income. This
30	is the blue line in the chart, and the percentage has been quite
31	volatile.

CHAIRMAN TANOUE: And if we could also introduce Doyle

1	The large spike in 1987 reflects very large provisions
2	for LDC debt by money center institutions, but even abstracting
3	from that, you can see that it's not been easy to avoid charging
4	banks more when net income is already under pressure.
5	And a concern is that certain features of the current
6	system will make this even harder going forward. First is the
7	hard floor for the designated reserve ratio, if you will.
8	Whenever the insurance fund falls below the floor, 1.25 at
9	present, the FDIC's required to charge a minimum of 23 basis
10	points, unless the DRR can be achieved within a year. This means
11	at least 23 basis points in times when banks are most likely
12	already struggling.
13	Second, the DRR only can be raised for a particular
14	year by identifying a significant risk of substantial future
15	losses to the fund. For example, there's no provision for
16	adjusting the reserve target to reflect changes in industry
17	structure. For example, the fact that a surprise failure by one
18	of the largest institutions in today's environment could threaten
19	the solvency of the fund. Essentially, we must wait for rather
20	obvious trouble before adjusting the DRR.
21	These features, we think, can make it more difficult
22	going forward to avoid hitting banks with premiums at the worst-
23	possible times, and in fact, managing the reserve ratio to any
24	single target number, whether it be a floor, such as the current
25	DRR, or a cap, as envisioned under several rebate proposals, this
26	kind of fund management poses problems for spreading losses evenly
27	over time.
28	The optimal size for the funds, whatever that is, is
29	not constant. It would change with the risk environment and the
30	vulnerability of institutions, and both components of the reserve
31	ratio have been quite volatile historically, and this means that

1	the attempt to hit a fixed target will cause large variations in
2	assessments over time.
3	The deposit growth component of the reserve ratio has
4	shown considerable volatility historically, and we need only look
5	to the recent experience to see how volatile the BIF can be.
6	If we look at the past eight quarters, it would be
7	difficult for us to imagine more ideal conditions for banking than
8	have prevailed over these two years, and there have been no
9	significant disturbances to deposit growth of the type we reviewed
L 0	in the last chart, but the BIF ratio has fluctuated noticeably,
L1	and as a result of a few medium-sized failures, the ratio is now
L2	below the level of two years ago and appears to be headed in the
L3	wrong direction.
L 4	The point here is only to provide some perspective on
L5	the possible swings in the ratio going forward when conditions are
L6	perhaps less favorable, and the issue is not so much whether the
L7	FDIC can obtain funds going forward. We think we can, but the
L8	issue is when will the FDIC call on the industry for those funds?
L9	A final concern in this area is the current provision
20	in the law for systemic risk exceptions. As you're aware, when
21	the decision is made to extend protection beyond insured
22	depositors of a failed bank to other creditors in order to
23	maintain stability, FDICIA requires that the extra costs
24	associated with this protection be recovered in a timely manner
25	through special assessments on the industry.
26	These special assessments could come on top of regular
27	assessments that are already high due to adverse conditions, and
28	they would be levied on all institutions based on their total
29	liabilities less sub-debt.
30	We'd be interested in hearing the participants' views
31	on this aspect of the system. Is it too rigid? Is it likely to

1	exacerbate problems, and is it fair? And, of course, finally,
2	we'd like to hear your views on rebates in light of the
3	considerations we've just mentioned.
4	There have been several types of proposals, and the
5	basic question would be, under what conditions, if any, would
6	rebates be appropriate, and how would we address the concerns that
7	we've outlined previously?
8	MR. MURTON: Thank you, Fred.
9	Before we get to the rebate issue, I'd like to talk a
10	little bit about how people feel about the idea of the fund as a
11	rainy day mechanism as opposed to a pay-as-you-go arrangement or
12	whether that has value.
13	Rick?
14	MR. CARNELL: I think it has real value first, for the
15	reasons stated, that you build up a pot of money that can be used
16	to resolve institutions in a timely manner, and also by building
17	that up during good times, you avoid burden that would otherwise
18	be imposed during hard times when the premiums would be more
19	difficult to bear.
20	I would also note another reason or two why I believe
21	the fund system is appropriate. I think it is in the interests
22	both of the taxpayers and of the banking industry to keep deposit
23	insurance funds separate, clearly separate from general tax
24	revenues. That benefits banks by working against any political
25	desire to dip into the fund during good times, and I think it also
26	protects the taxpayers by the notion that they would be looked to
27	only as a back-up. So, I think there's additional reasons.
28	MR. MURTON: Tom?
29	MR. SHEEHAN: Well, as long as the fund continues to
30	be a budget item, though, it continues to be something that the
31	political world is going to look at, especially if it becomes a

1	fairly significant amount of money, and I think that's the concern
2	of a number of bankers, is if this fund continues to grow, and it
3	continues to be looked at as part of the budget process, is it
4	really not going to be at some point used for some other purposes
5	or diverted depending on what Administration happens to be in
6	power at that time?
7	I think if there were a reason for rebates, that's
8	probably the biggest driving force behind that. If we were sure
9	that that money was always going to be ours, be off budget, not
10	part of that process, the political process, then I think many of
11	our banks would be very, very happy to level the premium, make
12	sure that it doesn't spike up and down, because I think that is
13	really very disadvantageous, especially to some of our smaller
14	banks, in times when they really can't afford those premiums.
15	We would like to see a more level consistent premium
16	that we can at least predict in the reasonable near future, but as
17	long as it becomes a political possibility, I think then we have
18	some concern as to how big the fund gets.
19	MR. MURTON: Roy?
20	MR. GREEN: I think the survey of our members
21	indicates that clearly the view towards the FDIC and the insurance
22	funds is that it is a rainy day fund. Anything that
23	would challenge that assumption of confidence would, I think, in
24	fact lead to some political reactions that might not be otherwise
25	anticipated on the Hill in terms of what the individual depositor
26	feels about those alternative uses of funds.
27	Clearly, it is perceived extensively by our members as
28	being a rainy day fund.
29	MR. MURTON: Thank you. Jim?
30	MR. SMITH: Well, the combined funds is \$40 billion,
31	and that's a pretty good rainy day fund in my opinion, and it's

1	four billion over the designated 125.
2	The interest on that is exceeding the operating
3	expenses of the FDIC by \$1.5 billion, and, you know, I think the
4	question is, do you continue to pour money into the fund and take
5	it out of the banks and out of the communities where they're
6	trying to put it to work and do things for the community or do you
7	continue to try to just build the fund up to who knows what level?
8	MR. MURTON: Ken?
9	MR. THOMAS: Yes. I agree with Roy's point. You know,
10	we have to always remember the FDIC, the purpose is to protect the
11	depositor. This is one of my favorite collections. This is a
12	hardbacked version of the original 1934 Annual Report, and it
13	clearly says here that the purpose of the FDIC is to protect
14	depositors and instill depositor confidence.
15	As Roy is saying, confidence is assumed in this
16	concept of rainy day. I have long proposed, in fact back in '95,
17	I proposed that we go to 1.5 on the DRR.
18	In fact, we ended this year, 1934, at 1.61. We've had
19	over 10 year-end periods where we were over 1.5, including 1963
20	when we were at 1.5. It's not that big of a number as far as
21	going to that level.

22 Had we been at 1.5, we would not have the
23 embarrassment of going negative. We must never get to that
24 embarrassing point of having the fund get negative again, and I
25 believe we wouldn't have four consecutive drops the last period or
26 the loss in the last period.

27 And my other comment is, that goes with this, is that, 28 I would not allow any rebates, and I would not have a cap on the 29 fund, which I think follows from my view of rainy day.

30 MR. MURTON: Roger, did you want to -- we got taken 31 back to 1934.

1	(Laughter)
2	MR. WATSON: We now come to the reason why I'm here.
3	It's not because I can add any wisdom, but I've been around longer
4	than anybody else and know more of the history of the FDIC.
5	The deposit insurance funding mechanism has changed
6	over the years. It changed drastically from what was anticipated
7	in the 1934 Act. Originally, the FDIC was capitalized by a
8	contribution from Treasury, and if the original permanent fund had
9	been implemented, it would have been funded by a further capital
10	contribution by member banks, and then assessments basically to
11	keep the fund at the level that it was originally capitalized at.
12	To the extent that operating losses and expenses exceeded income
13	from the fund, then that was passed directly to the banks.
14	That was changed in 1935. It never really went into
15	effect, but it would be very similar to what the credit union
16	administration is today. It wouldn't have the advantage of
17	funding growth into the deposit insurance fund, but in other
18	respects, it is basically the same type of operation.
19	MR. MURTON: Yes, Ray? Could we go to Ken first, and
20	then to you? Thank you.
21	MR. McELDOWNEY: Yes. I just want to weigh in, also,
22	on sort of the rainy day as opposed to pay-as-you-go, for a couple
23	of reasons.
24	I think to improve confidence in the fund, I think
25	people have longer memories than just the last two or three years,
26	and, also, I think that the pay-as-you-go has the danger of not
27	requiring banks to pay in when they're probably most able to do it
28	and asking for assessments in the harder times when they're least
29	able to afford it.
30	So, I think it's sort of counterproductive.
31	MR. MURTON: Nolan, and then

1 MR. CARNELL: I would certainly agree with those who 2 have opposed lowering the reserve ratio or imposing rebates, and 3 in fact, I would add that I think the FDIC should have greater freedom to adjust the designated reserve ratio. 5 Current law only allows an adjustment for an imminent 6 problem within the next year, which then reduces the ability to 7 build up the fund in the face of foreseeable problems that don't 8 happen to fit within that time window. 9 But most importantly, I wanted to respond to Tom 10 Sheehan's point about the risk of political meddling with the fund. I think that's an understandable point, and Tom said that 11 he felt his members would feel comfortable paying premiums at a 12 stable rate even with building up the fund, if there was 13 14 confidence that this money would not be swiped by politicians. 15 I just want to be clear on some of the safeguards that exist against swiping. I cannot say that this would never happen, 16 but I would note that we've had the current system, that is either 17 a high fund balance or high premium rates for 11 years. That is, 18 19 the current legal framework on designated reserve ratio has been 20 in effect since 1989. 2.1 There has only been one abortive proposal, which was by a rogue OMB staffer which is even largely forgotten now but not 22 23 by some of us, to tap into that, and that was dead, A, as soon as the Treasury heard of it, and, B, as soon as the banking industry 24 25 heard of it, and either of those would have sufficed to kill it. 26 It was dead, dead, dead and has not been revived, but 27 let's say you had no confidence in that. What I want to emphasize is that not only would swiping involve amending the Federal 28 Deposit Insurance Act in the teeth of opposition from the banking 29 30 industry, but it would also involve amending the Congressional 31 Budget Act.

1	That is, right now, the rules that exist for tapping
2	the insurance fund would mean that if you were not taking the
3	money for deposit insurance purposes within the scope of the
4	deposit insurance guarantee as it previously existed, that would
5	require a pay-as-you-go treatment under the Congressional Budget
6	Act, and, so, in order to swipe money from the fund, it would
7	involve a change in the Congressional Budget Act that would be a
8	serious breach of fiscal discipline and would have political and
9	other consequences that go beyond deposit insurance and beyond
10	banking, and in a sense would mobilize a bunch of other
11	constituencies to help make sure it didn't happen.
12	MR. MURTON: Thank you. Nolan, and then Roy.
13	MR. NORTH: In regard to the large depositors in
14	banks, we fully agree that certainly the reserve fund should be
15	maintained. The 1.25 is one of those things like 16 and two-
16	thirds, not whether it's relevant or the right or wrong, but
17	that's okay.
18	Even though most of our members receive virtually no
19	coverage from the FDIC, i.e., 100,000 versus the millions we have
20	on deposit, the Association for Financial Professionals, in our
21	mission statement, one of our aims is to maintain a safe and
22	secure banking system, and the FDIC, both from an examination and
23	an insurance standpoint, is a keystone of that policy.
24	Now, whether it's a pay-as-you-go or a rainy day, we
25	would favor pay-as-you-go, and this notion that the banks would
26	have to pay when they can least afford it is at least a red
27	herring.
28	The people that pay this are the customers of the
29	bank, and the large customers have an explicit charge for it. Ir
30	many banks, the business customers pay at least as much as the
31	bank owes to the FDIC, and on a macro basis, the business

Τ	customers pay in our analysis approaching half of all the FDIC
2	assessments.
3	So, this notion that it's going to hurt the banks when
4	they can least afford it is, I think, a misdirection in how this
5	actually works.
6	MR. MURTON: Roy?
7	MR. GREEN: Well, just to build from one other
8	dimension, one of the things that the Association has taken great
9	care in distinguishing, given the power of the FDIC, the symbolic
LO	power as well as the practical financial power of deposit
L1	insurance, is the care that we take to try to make sure that our
L2	members and consumers in general know the difference between what
L3	types of products are in fact insured and which are not.
L 4	The value of that distinction is palpable and one that
L5	we should work very hard to maintain. So, the rainy day concept
L6	versus the pay-as-you-go, I think, is an issue worth protecting.
L7	MR. MURTON: Thank you. Doyle, and then Bill.
L8	MR. MITCHELL: Thank you, Madam Chairman.
L9	For the National Bankers Association, we would favor
20	pay-as-you-go. Some of our banks and certainly most of the
21	communities in which we operate can't afford the luxury of
22	maintaining any liquidity or any excess funds off to the side. We
23	have to employ every dollar that we have available to us in doing
24	exactly what Jim said, in recycling that right back in our
25	communities, and if we pass that cost on, certainly our customers
26	can't afford the luxury of maintaining such a fund.
27	The premiums will fluctuate over time and sometimes
28	drastically as we've seen. So, if there's any dip in the fund, it
29	will certainly be required to pay the premiums necessary to bring
30	it up to satisfactory levels.

But to have a reserve fund, a rainy day fund, is not

1	something that our communities can afford.
2	MR. MURTON: Bill?
3	MR. FITZGERALD: The first thing we can do is merge
4	the two funds, the SAIF and the BIF. That gives you a little more
5	capital, if we get that done.
6	But I do think when we look at the requirement that as
7	soon as you drop below 1.25, you immediately go to the 23 basis
8	point, I think what the whole group in effect is saying is you'd
9	prefer to have a systematic if it declined from 1.25 to 1.20,
10	there ought to be a premium that kicks in, and then it ought to
11	pick up as that number gets down; and then it gets back to Ken's
12	point, I think, is 1.50 the number where there just isn't an
13	assessment any longer or if it builds up beyond that, you know,
14	should there be a consideration for rebate? I think we need to
15	look at both sides.
16	Actuarially, there has to be a way to figure out what
17	is the proper type of reserving to have, and I think that was the
18	question we discussed in the first part today as well.
19	CHAIRMAN TANOUE: This discussion does raise just a
20	very fundamental question about whose money is this anyway? Is it
21	the money that refers back to the industry or is it the money of
22	we, the people, the taxpayers?
23	MR. CARNELL: Well, I would just note there's a very
24	straightforward legal answer and also an economic answer.
25	Legally, the money is the property of the government,
26	but that's not arbitrary. This is money that was paid for
27	protection. It is money that was paid for the FDIC to bear the
28	risk, and also as part of that, for the taxpayers to stand as a
29	backstop, as they did in the early 1990s, when the fund's reserves

Again, I want to come back to the point of the

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were under pressure.

1 political difficulties of pricing for a government agency, in 2 particular the difficulties of pricing for a government 3 monopolist. No one would suggest that if you have car insurance 5 from State Farm and GEICO, and you don't have an accident, that 6 you get your premium back. No one would suggest if you have car 7 insurance from State Farm or GEICO, and they have adequate 8 reserves, that you'd get to have the insurance for free, and yet 9 the same argument will be made because it's a government agency 10 that because the FDIC has adequate reserves, it should charge no premiums to people who are getting protection now or the 11 12 suggestion will be made that the fund balance is morally the 13 property of the industry because they paid it in. 14 MR. FITZGERALD: Rich, the only problem with that 15 argument is, if you're at Safeco, and somebody else offers you the same product at a lower cost, you'd just switch. So, the consumer 16 just transfers. 17 So, it gets back to what is the proper dollar amount 18 of reserves that are necessary? Actuarially, you've got to be to 19 20 figure it out. 2.1 MR. NORTH: Lacking market forces. Your point is well 22 taken. 23 MR. MURTON: Yes, Ken? 24 MR. THOMAS: Just a short point, historic point, on 25 the pay-as-you-go. Not to go back to '34, but going back to 1987, 1987 26 27 bank earnings were only 2.8 billion. They just exceeded failure

So, when you look at the numbers for that period, pay-

losses of two billion. So, in '87, actual bank earnings pay-as-

you-go of 2.8 billion exceeded failure losses of two billion, but

they were well below the 1988 losses, which were 6.7 billion.

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- 1 as-you-go is clearly problematic.
- 2 MR. MURTON: Well, Skip, I wondered if you wanted to
- 3 comment on -- you were there when it was time to invoke to some
- 4 extent the pay-as-you-go.
- 5 VICE CHAIRMAN HOVE: Well, it was, and it was the
- 6 toughest time. I mean, in 1990, banks and thrifts were paying
- 7 eight and a third cents or the 1/12th of one percent, and the
- 8 decision then was made -- and I recall in my confirmation hearing,
- 9 a Senator from Michigan asked clearly, was I willing to raise
- 10 premiums, if necessary, and clearly and very soon after I was
- 11 confirmed, we raised them to 12 cents and then subsequently to 23
- 12 cents, and it was probably at the toughest time because, as Ken
- 13 mentioned, we went through the late 1980s and coming into the
- 14 1990s, earnings were a little bit better than the 2.8 billion that
- 15 you talked about but not a lot better.
- 16 In fact, I think from the period of 1983 to about 1991
- or '92, the FDIC actually paid out every year in losses a greater
- amount than what we took in in premiums in that entire period,
- 19 until we saw a real turn-around in '92 or '93, really when it
- 20 really turned around.
- 21 So, pay-as-you-go had some real difficult times. It
- 22 added to the severity of the bank earnings or the lack of bank
- 23 earnings in that period of time.
- The rainy day, I don't know what the number is. I
- don't know if it's 1.25 or 1.50, but there is a reserve. I would
- 26 argue that there is a point at which we ought to think about what
- 27 to do with the excess, Rick, and you have stated that you feel
- 28 that there should not be rebates. Clearly people think there
- 29 should not be, but as Bill Fitzgerald mentioned, you know, we
- 30 don't have the competitive pressure, so people can move back and
- 31 forth.

1	So that at some point, there is a reserve level that's
2	adequate. I'm not sure where that is.
3	MR. MURTON: Could I just follow up? If we were to
4	ever give rebates, does anyone have any ideas upon what basis one
5	would allocate rebates?
6	CHAIRMAN TANOUE: How to do it equitably?
7	MR. THOMAS: That's a good question. I don't have an
8	answer because I never thought that through.
9	MR. MURTON: Principles that might
10	MR. FITZGERALD: Probably would have to figure out
11	something over an average number of years going backwards, whether
12	it was the average assets that you had in your institution over
13	the previous five years, if that's what it was, as opposed to just
14	at that point in time.
15	MR. MURTON: Right. Jim?
16	MR. SMITH: Well, obviously any bank over five years
17	old has paid into the fund, and I think if they have paid into the
18	fund, then I think there should be some eligibility there for
19	rebates.
20	As we go forward, there will be a time that that limit
21	may disappear because as new banks come on and get involved, that
22	we may have to rethink that idea.
23	MR. NORTH: Isn't there a precedent? It may not be a
24	good precedent based on this set of facts, but there was a point
25	in time in the last few years when the FDIC did over-charge, I'm
26	going to use that term, and there was a need to rebate, and they
27	rebated back some of that over-charge over a period of time, but
28	at that time, you could clearly go way back to the bank that made
29	the payment
30	MR. MURTON: Right.
31	MR. NORTH: and make the rebate, but I think a

1 similar concept is what he's discussing, is the people that paid 2 into the fund should get the rebate from the fund. 3 MR. SMITH: And I would like to add to that, because I was present in the ag crisis that we had in the Midwest and also 5 the real estate crisis, we didn't have any oil problem in 6 Missouri, but we paid very heavy, and the fund did not get to \$40 7 billion because we just paid a set premium to try to keep going. 8 We paid extra dollars to get this fund to a level so that it is 9 safe and secure for our customers, and that is one of the things 10 that I think we keep forgetting, because we really bit the bullet 11 back in the '80s, and we got this fund whole, so that it's there, 12 and it is \$40 billion for our customers, and, so, I think that's 13 what the bankers are looking at now. 14 Look, we stepped up to the plate, and we put this fund 15 to \$40 billion, you know. Don't keep pounding on us for additional premiums if they're not needed, and that's what's on 16 the table. 17 MR. MURTON: Rick, and then we'll try to go to Q&A, 18 19 unless --20 MR. CARNELL: Three points. First, I'd certainly 21 agree with Jim that that banking industry stepped up to the plate, 22 and I think the industry has been rewarded with the low premium 23 rates that we have now, and even if the FDIC were charging 24 something, as I believe it should be, it would still be a much, 25 much smaller premium than in the past, reflecting the much, much 26 smaller risk of the banking system as it exists now. 27 My three points. First I want to acknowledge the

point that's been made, I think by Mr. North and Mr. Smith and

competing providers of deposit insurance that can offer a

maybe by some others and by the Vice Chairman, that the FDIC does

not operate in a fully-competitive market; that is, there are not

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1	comparable product, and, so, that means that depository
2	institutions are to some degree a captive market. So, that's a
3	little bit different than State Farm and GEICO.
4	But I think we would make a mistake if we thought that
5	the money involved was fully captive. It's also worth remembering
6	that depository institutions operate in highly-competitive
7	financial markets, and that non-depository financial institutions
8	offer products that are to a significant degree substitutes for
9	the products, such as deposit accounts, offered by depository
10	institutions.
11	What that means is that if you don't have a fund, and
12	you were to have to have large FDIC premiums, you could see a
13	migration of financial assets out of the banking industry I
14	think we saw this to some degree during the time when we had 23
15	basis point premiums, and things worked out okay in that case
16	but keep in mind that banks, as in a sense the customers of the
17	FDIC, do operate in competitive markets, and if banks face huge
18	premium spikes, it has effects on their competitiveness and their
19	ability to retain market share.
20	Second, I think the American people would be surprised
21	to hear that the law considers one and a quarter cents in reserves
22	per dollar of insured deposits to be an adequate reserve and would
23	be surprised to hear that people believe that one and a half cents
24	in reserves per dollar of insured deposit is excessive.
25	I think people would be surprised that the reserves
26	are as low as they are, even though they're high right now by
27	historical standards.
28	The third is that I wanted to point out that we have
29	had an unsuccessful experience with pay-as-you-go. The insurance
30	rates for both the FDIC and the old Federal Savings and Loan

Insurance Corporation were set arbitrarily by statute. In the

1 FDIC's case, it seemed to work out well for awhile, although, as 2 Ken points out, there was a time when the fund went into deficit 3 because the premiums it had been collecting didn't in fact equal its risk. 5 But the experiment in pay-as-you-go pricing that 6 didn't work out was the Federal Savings and Loan Insurance 7 Corporation. The premiums that it was collecting did not reflect 8 the risk to the fund, and the result is that the U.S. taxpayers 9 eventually paid \$125 billion to protect depositors at FSLIC-10 insured institutions, and to this day, the taxpayers continue to pay the interest on that portion of the national debt. 11 12 So, we should keep in mind that this has in a sense 13 been tried, and that there was a political gamble made in the 14 thrift industry around 1986 and 1987 to resist having adequate 15 funding for a thrift clean-up at the time with the idea being that if things didn't work out, then it would be so big that it 16 couldn't be put on the thrift industry and would have to go to the 17 18 taxpayers. 19 MR. MURTON: Okay. Thank you. 20 I'd like to take questions from the audience, if there 21 are any, before we go to a break. 22 Jim? 23 MR. CHESSEN: I've got one. One thing that doesn't 24 seem to be on the table yet, I think we've talked about the 25 opportunity costs of having too much money, that's better in the 26 communities that's there. 27 The other issue seems to me is what are the protections that the FDIC has to meet the obligations that they 28 might have, and no one has mentioned the reserves that the FDIC 29

holds for future losses and the ability to manage that, and I

would point out that, as you all know, the reason that the BIF

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1	fund appeared to be insolvent is because the FDIC held 16 billion
2	in reserves at that time, 13 billion of which was subsequently
3	recaptured and helped boost the fund.
4	So, I would be interested in the panel's observations,
5	if you limit the fund, is there any authority that the FDIC needs
6	to maintain the obligations?
7	Of course, I would argue that they have all the
8	obligations that they need or all the authority that they need.
9	MR. MURTON: Just for the record, that was Jim Chessen
LO	from American Bankers Association, for the purposes of our
L1	meeting.
L2	MR. BRIAN SMITH: One additional point that I think is
L3	different, also, Rick, is that unlike the prior situation where,
L4	after the reserves and the funds were consumed, then the taxpayer
L5	was the next stop on the financing circuit, whereas, now, ever
L6	since the change in the law, there is the fund, the sort of petty
L7	cash, as it were, the rainy day fund or, as it's getting to be,
L8	the torrential downpour fund, that is the first source of payment
L9	for insured depositors, but there is also now a virtually
20	unlimited call on the capital of the banking system of all
21	insured depositories which was not present in the prior
22	statute.
23	So that the role of the federal taxpayer is pushed one
24	remove back, so that that is a very, very substantial additional
25	cushion, and clearly the banking institutions obviously in the
26	event of trouble will pay one way or another, and to some extent,
27	in a way ought to have some choice as to whether they pony it up
28	in the petty cash or hold it within the institutions because one
29	way or another, they will in fact, under the new laws, pay in a
30	way that was not previously the case.

MR. FITZGERALD: Brian, I think the one other added

1	item also is that the SAIF-insured institutions today carry
2	reserves that are significant, whereas in 1988 and '89, there
3	weren't any reserves in that industry. So, there's another added
4	layer of reserving that's there that wasn't in the fund.
5	MR. MURTON: Right. We're trying to keep on schedule.
6	MR. CARNELL: Okay. Very quick point. Some have
7	suggested that any money paid into the deposit insurance fund is a
8	burden on the banking industry and a drain on communities.
9	I just want to point out that rational economic
10	pricing in general is not a burden, and one of the things that we
11	saw in the presentation and that the Chairman has made in her
12	speeches is pointing out that the lack of a premium right now
13	creates some perverse incentives for people to saddle the
14	insurance fund with risk, and, so, a rational pricing, including a
15	premium, and if that means building up the fund even so, is
16	protecting insured institutions from some of the costs that they
17	could be saddled with from gamesmanship of others.
18	MR. MURTON: Thank you. Why don't we take a break
19	now, 15-minute break, and then we'll come back and do the last
20	session on Coverage.
21	Thank you.
22	(Whereupon, a recess was taken.)
23	MR. MURTON: If we could get started again, this third
24	and final session is on the deposit insurance coverage levels, and
25	again I'll turn it over to Fred to give us a little background.
26	Session on Deposit Insurance Coverage Levels
27	MR. CARNS: Okay. Thanks, Art.
28	The primary basis for our discussion of coverage
29	limits is the falling real value of the \$100,000 limit.
30	The blue line in this chart shows the value of the
31	coverage limit in 1980 dollars, using the CPT deflator. We can

1 see that the real value of the \$100,000 limit, the blue line, has 2 fallen by about half since it was adopted in 1980. 3 The real value of coverage today is even below that of 1974, when the coverage limit was raised to \$40,000. 5 The diagram indicates that the real value of coverage 6 was much lower during the first 30 years or so of the FDIC's 7 operation, but the CPI's only one gauge, and other measures show a 8 different result. For example, although I don't have a picture 9 for this, the \$5,000 coverage limit in 1935 was almost 10 times 10 per capita income at that time, while the \$100,000 limit today is just over three times per capita income. 11 12 A question arises, why was coverage increased from 13 40,000 to 100,000 in 1980? Again, using the CPI, an increase to 14 \$60,000 would have been sufficient for inflation. I think your 15 handout may say 50,000. That was actually the original Senate proposal in 1980, but it turns out that \$60,000 would have been 16 about the right inflation adjustment. So, why 100,000? 17 There's not a lot on the record regarding the 18 19 discussions that took place in the Congress, but it's clear that 20 there was concern about the banking and thrift industries' 2.1 abilities to attract funds in a high-interest rate environment, 22 and thrifts in particular were experiencing problems at that time. 23 There's little doubt that raising coverage to \$100,000 24 played a role in the ensuing S&L crisis. The question is how much 25 of a role. It allowed for an influx of deposits which elevated FSLIC's liability, and this effect is more pronounced due to the 26 27 lifting of Reg. Q ceilings at the same time. The easy availability of insured funding clearly fed 28 into this so-called moral hazard problem that was already 29 30 operating in the thrift industry. It facilitated excessive risk-

taking.

1	In considering higher coverage limits today, we need
2	to take stock of what occurred in the 1980s and be sure not to
3	repeat any mistakes in that experience.
4	We don't have sufficiently-detailed information on the
5	call reports to confidently project the initial impact of an
6	increase in coverage, say to \$200,000, but we do have enough
7	information to take a stab at the upper limit of the increase in
8	insured deposits that we might expect as the immediate result of
9	doubling coverage.
LO	Rough estimates suggest that there are about a million
L1	deposit accounts between a \$100,000 and \$200,000 at present, and
L2	the average size of these accounts approaches about a \$160,000.
L3	There are about three and a half million accounts over \$200,000,
L4	and we assume that these would each increase the amount of insured
L5	deposits by 100,000, if the limit were raised.
L6	Now, this gives us an over-estimate, which is why we
L7	call it a high-end estimate, because some of these accounts
L8	already are fully insured through the pass-through rules on
L9	institutional deposits and similar arrangements.
20	In any case, ignoring this factor gives us an increase
21	in insured deposits of approximately 400 billion by raising
22	coverage to \$200,000. If it all occurred at once, this would
23	reduce the reserve ratio of the combined BIF/SAIF fund from 1.38
24	to about 1.22.
25	Again, I would caution that this is a rough
26	calculation, and we know that it would over-estimate the initial
27	impact of the increase in the limit.
28	Finally, just for purposes of comparison, we can look
29	at coverage levels in other countries. The U.S. is in line with
30	the average level of coverage worldwide. Some 68 countries have
31	explicit coverage, and on average, they provide about three times

1	per capita GDP. The U.S. is just above this.
2	Africa has the highest coverage levels, averaging over
3	six times per capita income in countries with explicit deposit
4	insurance systems there. The European average is 1.6 times
5	income, and this lines up with the rule of thumb that's been
6	suggested by the IMF that coverage levels somewhere between one
7	and two times per capita income represent appropriate limits on
8	deposit insurance.
9	We have a number of related issues to discuss in this
10	area, including indexing and appropriate coverage levels for
11	municipal deposits. So, with that, I'll just turn it over to Art.
12	MR. MURTON: Thanks, Fred.
13	I'd like to start with the coverage issue, and what
14	I'd like to suggest is maybe we hear from the consumer side of
15	things first, and maybe we can start with Roy Green.
16	MR. GREEN: Well, I think we have over the years, of
17	course, wanted to make sure there weren't severe deposit insurance
18	limitations, and taking that to the issue on the table, I think
19	the Association would certainly support a raise in the cap that is
20	insured to the \$200,000 range in part based on the calculations of
21	what the inflation rate's done to the \$100,000 current insurance
22	policy over the years since it was raised to that point.
23	So, that is a fundamental issue that we would support
24	in part because, as our membership and as the population as a
25	whole ages or when they move into older age categories, they tend
26	to want to a larger percentage of them put their assets, of
27	course, into insured accounts and instruments.
28	So, by and large, we would favor that change in
29	policy.
30	MR. MURTON: Ken?

MR. McELDOWNEY: I guess we think it needs more study

- 51 1 just to see in terms of what the impact would be. The most recent 2 Federal Reserve study indicated that the median transaction 3 account was about \$3,100, ranging from \$500 up to \$19,000 for people making more than a \$100,000 a year. 5 For CDs, it was an average of 15,000 with a range of 6 7,000 to 22,000, and even for retirement accounts, it was 2,400 7 with a range of 7,500 to 93,000. 8 It seems like the one area where it is approaching an 9 area where it should be increased is with retirement accounts. The question, I think, we would have is just in terms 10 11 of who would actually benefit from this. Would it be consumers or 12 would it be businesses? 13 MR. MURTON: Ken? 14 MR. THOMAS: I would like to conclude my comments with 15 going back and referencing another historic item, not this time back to 1934 but back to 1997. This excellent book was the 16 "History of the '80s: Lessons for the Future". It was 17 commissioned by Former Chairman Al Firth, and the Vice Chairman 18 19 actually wrote the Foreword here, and I think this is very 20 important, the concepts here, look for lessons for the future. 2.1 In here, they look back at the 1980 -- what happened there in the increase. The question becomes: how did we get to 22 23 100,000? Everybody agrees a 100,000 then is equal to 200,000 now. 24 So, the math is correct. You go to a 100 to 200. There's no
- But the question is, was a 100 in 1980 the right 26

27 The answer is absolutely not. It was a mistake.

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doubt about that.

First of all, back then, Chairman Sprague wanted to go 28

to \$60,000, based on inflation, and as Fred mentioned, there were 29

some other people -- the actual Senate proposal was to go to 30

50,000, and the 50,000 proposal was in the law till the very last 31

- minute, and as noted here and also in Chairman Seidling's book,

 "Full Faith and Credit", at the very last minute, in the midnight
- meeting in a conference committee, thrift lobbyists, two
- 4 lobbyists, changed it over, had them change it over, and it went
- 5 to a 100,000 almost as an afterthought.
- 6 That one factor caused the S&L crisis to significantly
- 7 increase in the cost to the taxpayers, and, so, we have to look
- 8 back and say yes, what happened there, it was a mistake, and if we
- 9 went back to the correct number, which should have been 50 or 60,
- it would now be a 100.
- 11 So, we're at a 100 now, and I think that's where we
- 12 should be and where we should keep it. So, that's my historic
- 13 view of the situation.
- MR. MURTON: Jim?
- 15 MR. SMITH: I think we need to raise it, and I also
- 16 think we need to look at some future indexing for future inflation
- 17 so that we keep pace, and we don't have to revisit this.
- I can tell you from my personal experience, my
- 19 customers are very cognizant of the \$100,000 limit. They're coming
- 20 in and splitting deposits. If it's over a 100, they're taking it
- down the street to a competitor, and then I'll have another
- 22 customer from the competitor walking in splitting their deposits
- down there.
- 24 So, I think these deposits are being insured. It's
- 25 just being split up, and I think it's a real inconvenience to the
- 26 customer in order to handle it, but my customers are very well
- aware of the \$100,000 limit and handle their deposits accordingly.
- MR. MURTON: Thank you. Tom?
- 29 MR. SHEEHAN: We at ICBA have sort of been leading the
- 30 fight on the increase of the deposit insurance, and we thank
- 31 Chairman Donna Tanoue for holding these hearings this morning,

1	having this discussion.
2	She was gracious at our convention back in March and
3	made some very appropriate comments that I think our members were
4	encouraged by.
5	Many of our small banks are really having difficulty
6	attracting core deposits, and as it was said, a lot of this is
7	insured anyway. It's inconveniencing the consumer because the
8	consumer has to look for two or three banks to try to find a place
9	to deposit their retirement funds.
10	As you get older, and I am starting to get closer and
11	closer to that point, you can't afford to take a lot of risk, and
12	the FDIC and its full faith and credit and the entire confidence
13	that the depository public has in that system is very important to
14	people of that age.
15	They do not want to take risks. They would much
16	rather put it in an insured depository account to earn five or six
17	or whatever percent, be sure that they're going to get their
18	principal back, rather than taking the risks that they really

So, as that money continues to accumulate, and 100,000 certainly isn't what it used to be, at least not as much as it was 20 years ago, they want that protection.

19

can't afford to take.

23 We have a number of depositors that have far in excess of a 100,000, don't get me wrong, but it seems like there is 24 25 either a total disregard for it, in other words they don't really 26 care all that much about the insurance, they have the capability -27 - generally, larger depositors have the capability of ascertaining 28 a value in their investments. They are a little bit more sophisticated. They tend to be a little bit more capable of 29 30 analyzing that.

It's the smaller depositors, the 100 to 200,000, that

1 aren't sophisticated, that do need the protection, the confidence 2 that they're going to get their money back when they do retire and when they need that money. So, it is extremely important. A lot of our small 5 banks are losing core deposits because of the \$100,000 limit. I 6 think it would bring money back into our smaller communities, into 7 our smaller banks, allow that money to be reinvested in those 8 communities, and I think it could be a very, very important 9 factor, both on the consumer side, not just from the depository 10 side, but from the reinvestment side in the communities in which 11 that money will go. 12 MR. MURTON: Nolan? 13 MR. NORTH: From a business standpoint or the business 14 customer of the bank standpoint, for the average business, the 15 difference between 100 and 200,000 of coverage is almost 16 irrelevant. Your point for perhaps the small businessmen out at 17 the margin, the difference between 100 and 200 may be a factor, 18 19 but for those of us who have to work in the millions to tens of 20 millions of bank deposits every day, this is just not much of a 2.1 factor. 22 The thing I would point out in regard to coverage, and it relates back to pricing, is the 100,000 is 100,000 of collected 23 24 balances. The FDIC has always pointed out that checks in the 25 course of collection, i.e. float, are not part of what is insured. 26 When those checks are collected, they're turned back over to the 27 depositor. 28 Yet from a pricing standpoint, the assessment has always been on total ledger balance minus 16 and two-thirds. In a 29 30 meeting I had with Mr. Murton a few years ago, I showed him an

account analysis I have at one of my banks, and it's fairly

1	typical of large companies, and that account still runs the same
2	way today.
3	We deposit checks in an account, and the next day, we
4	wire the money out to our mutual funds. They are mutual fund
5	purchase checks. The average ledger balance runs about \$25
6	million. The average float is about \$25 million. The average
7	collected balance runs from \$5 to \$50,000 average per month.
8	So, the coverage that I have in that business is
9	50,000. The assessment base is the 25 million, but since that is
10	all checks in the course of collection, it never would have been
11	covered by insurance had that bank been taken over.
12	So, when we talk about coverage, I always want to
13	relate it back to pricing, and let's keep in mind that the
14	coverage here is 100,000 or 200,000 of collected balances, and
15	that's an important distinction for business customers.
16	MR. MURTON: Doyle?
17	MR. MITCHELL: We also support the increase to
18	200,000. It would be nice if we could go back to 1935 and do ten
19	times per capita income, but I guess there's no point in arguing
20	that.
21	For the reasons stated, our customers are also very
22	conscious of the limit, and because many of them are older
23	customers, they diversify their deposits among different
24	institutions, including the non-profits, who may by a fact of
25	their bylaws have a policy not to keep more than a \$100,000 in any
26	one institution.
27	We've seen as many as nine banks in some of our non-
28	profits, and I guess that's a good problem for them to have, but
29	it certainly represents an inconvenience, and we believe that if
30	we were to be able to consolidate some of those deposits, again,

31 we can do a lot in our communities with that additional liquidity

- 1 as well.
- 2 MR. MURTON: Bill, did you want to --
- 3 MR. FITZGERALD: The ACB Group, obviously we support
- 4 the increase to 200,000.
- 5 The impact it has on the customer, we kind of have a
- 6 mixed feeling on that, as to what will happen in the transfer of
- 7 the funds. I think our bigger concern is what's the cost of
- 8 having to put that 200,000 insurance on, and if there's an added
- 9 cost, then we need to weigh that against the value of it. But
- 10 obviously if it's up for grabs, and you want 200,000, we'd go with
- 11 that.
- 12 MR. MURTON: Jim?
- 13 MR. SMITH: Well, obviously my small bank, I'd like to
- 14 have one of Mr. North's customers because I think it would be
- 15 really nice to have one of those large customers. But keep in
- 16 mind when they do wire that money to the mutual funds, I don't
- 17 think there's any insurance coverage for that.
- MR. FITZGERALD: Thank you.
- MR. MURTON: Ken?
- 20 MR. McELDOWNEY: Yes. I guess I'd like to reiterate
- 21 just in terms of who is it going to benefit? Again, the Federal
- 22 Reserve's most recent figures, 70 percent of the households have
- an annual income of less than \$50,000 a year.
- If you look at that category of 50,000 to a 100,000,
- retirement accounts are still only 31,000 median. CDs are 13,000,
- and transaction accounts are 6,000.
- 27 So, I think particularly in terms of looking at
- 28 consumers as opposed to businesses, I think you'd need to look at
- 29 exactly what portion of folks are going to be helped by this.
- 30 That's the first point.
- The second point, I think, is that I think there would

1	be a premium impact, and certainly while a lot of it has flown
2	back directly to businesses, I think consumers have also seen over
3	the years much lower interest rates on savings accounts, much
4	higher fees on checking accounts and credit card accounts, and I
5	would hate to see increased premium reflected into this as well,
6	plus, as I sort of heard around the table, it appears that
7	stronger support, I think, is coming from the banking industry,
8	and I think that one of the things that should be considered in
9	terms of that, since the benefits, I think, are not going to go to
10	moderate-income consumers so much or low-income consumers,
11	certainly it's consideration of this possible increase in
12	conjunction with support for some basic banking legislation.
13	MR. MURTON: Tom?
14	MR. SHEEHAN: Well, just to dwell on that point a bit,
15	the money that comes into a community bank, for example, if it has
16	to be funded by borrowings, higher cost acquisition of funds, that
17	gets passed on to the consumer, to the individual that wants to
18	buy a car, to the individual that wants to buy a home.
19	If we are able to fund our operations and our lending
20	with lower-cost deposits, protected by the FDIC, we are able to
21	pass that money on to our borrowing public, many of whom are your
22	lower-income consumers, at a price that's obviously going to be
23	less than if we had to go out into the money market and acquire
24	those same funds in order to provide those loans to the lower-
25	income families.
26	So, everybody benefits from that. I mean, if we get
27	more money into our banks banks are nothing more than
28	intermediaries. The money that comes in has to be reinvested in
29	order for us to continue to be in business.

because we have to pay more and more and more to replace what we

If our cost of funding our banks continues to go up

30

1 used to call core deposits, our costs to the borrowing public is 2 going to continue to go up, and it's going to impact those low-3 income consumers. No question about it. MR. MURTON: Roy? 5 MR. GREEN: Yes. I'd like to make one additional 6 point in agreement actually with Ken, and that is, of course, the 7 Association has for a long time supported the notion of low-cost 8 banking accounts and savings accounts, and we would certainly like 9 to see these initiatives doubled in that regard, and we thought we 10 missed a chance with the Financial Modernization Act to accomplish 11 that, and we certainly would like to work in the future to make 12 sure that happens. 13 MR. NORTH: If this were moved to 200,000, and if we 14 achieved the notion of assessing insurance premiums on that which 15 is insured, in this case it would be 200,000, I would submit to you that what would happen is each one of my members, if we were 16 back in a payment mode, would simply be paying twice as much as we 17 did when we provided 40 percent of the total into BIF, and this 18 19 would just double the costs on the average business, and the 20 average consumer, I think our statistics will point out, would 2.1 have zero costs. 22 And to the extent that doubling the coverage would in 23 any way lead to financial institution management thinking they had 24 more flexibility in how to run their institution like it did in 25 the last decade, the last century, that we would be opposed to 26 that influence. 27 I'd like to flip this around from a little different 28 perspective, if I may, in regard to coverage and what it is that's 29 covered, because one of the things we expect to be looking at in 30 the near future coming out of the elimination of Reg. Q, whereby

banks would be able to pay interest on business accounts, but for

- 1 the next several years, it will be tied to a 24 times sweep into
- 2 an MMDA per month is going to make the money market deposit
- 3 account to be coupled with the checking or DDA account, and since
- 4 this money is fungible, we would like from an administrative
- 5 standpoint from the FDIC to view those as one account as it does
- 6 its administration and examination.
- 7 MR. MURTON: Yes, Ken?
- 8 MR. THOMAS: A quick point. I don't want to get into
- 9 class warfare issues here, but I do want to reiterate Ken's
- 10 excellent point here.
- 11 The 1998 most recent Fed Survey of Consumer Finance
- 12 showed that the median transaction balance of all accounts was
- only \$3,100, a median CD was only 15,000. Even for the richest
- 14 category income-wise, it's in the low twenties.
- 15 I'm afraid that some people might perceive this
- 16 proposal just as a "tax break for the rich", as a deposit
- insurance assessment increase for the rich. So, I just wanted to
- 18 throw that point out. I think that was an excellent point Ken
- 19 made.
- 20 MR. MITCHELL: I'd also like to point out that
- 21 although there may be many people or some people impacted by the
- 22 increase to 200,000, all of these individuals are not wealthy
- 23 individuals.
- 24 Particularly in our institutions, those that may be
- 25 impacted by the increase to 200,000 are moderate-income
- 26 individuals. They've saved for a long time to accumulate what
- 27 they have put in this safe vehicle, as they see it. They may have
- a home that's paid, and they may have a couple hundred thousand
- 29 dollars in the bank, but that's all they have, and they're now
- 30 working off of in many cases fixed incomes which are not
- 31 substantial.

1	MR. MURTON: Tom?
2	MR. SHEEHAN: Just one more comment on Nolan's comment
3	about businesses paying more if this should happen.
4	I don't know about the rest of the bankers in the
5	room, but I long ago decided that this wasn't a cost-plus
6	business. I mean, it would be nice if we could take our costs and
7	add an increment for profit and charge that to the consumer, and
8	he would pay it.
9	Unfortunately, in a free market, in a very competitive
10	market, especially in Southeastern Wisconsin, that just isn't
11	possible. So, market forces do have a great impact on the amount
12	that we can charge, and also in credits that we give on commercial
13	accounts for certain types of balances.
14	Those are all very competitive, and I suspect that as
15	we go into money market transfers and sweep accounts, those will
16	also be very competitive.
17	So, I think that with our diverse financial structure
18	and the 5,000 or so members of ICBA and all of the community banks
19	around the country, I think you just need to continue to
20	experiment with alternatives, and I think you'll find a pretty
21	competitive environment out there for those funds.
22	CHAIRMAN TANOUE: I wanted to ask a question to
23	clarify the trade groups' positions, and I'll direct my question
24	to Jim.
25	MR. SMITH: Okay.
26	CHAIRMAN TANOUE: Jim, some time ago, I thought ABA's
27	position was not in support of increased coverage levels, but more
28	recently, and based on today's statement by the ABA, it indicates
29	that ABA does support adjusting the insurance limit of \$100,000,
30	and in some portion of the text, it talks about potentially
31	looking at doubling.

1	But is ABA supporting a doubling to \$200,000, and
2	basically I'm asking for a clarification of ABA's position
3	MR. SMITH: Okay.
4	CHAIRMAN TANOUE: and how does that position differ
5	from ICBA's?
б	MR. SMITH: The answer is yes, we are supporting an
7	increase in the coverage limit.
8	I think what we want to do is see what the cost is,
9	whether we take it to 200, maybe we take it to 250. I think if
10	you index it for future inflation, maybe 200's not the right
11	number.
12	But, yes, we are in favor of raising the insurance
13	limit, and we would like to see future indexing to take it for
14	inflation in the future, so that we don't have to revisit this
15	situation again.
16	I think what we want to do is see a total
17	comprehensive plan on the table, so we understand what we're
18	dealing with and everything, a cap, rebates, insurance coverage,
19	future indexing for inflation, et cetera, because I think just to
20	take one piece of this and say this is what we'd like to do and
21	then find out later what it's going to cost us, I think, is the
22	wrong approach.
23	So, we would like to see a total comprehensive
24	program, and we are presently have sent out a survey to all of our
25	Government Relations Committee members, and we meet in May, and
26	they will make a recommendation to our board, and we will have a
27	firm recommendation at that time.
28	But hopefully at that time, we'll have some things on
29	the table that we can see what this cost is going to be.
30	VICE CHAIRMAN HOVE: Jim, do you have a position on
31	merging the funds?

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1	MR. SMITH: We would like to see the funds merged but
2	not as the only alternative. There has to be
3	VICE CHAIRMAN HOVE: That's the other part of the
4	package?
5	MR. SMITH: Right. We have to see the total
6	comprehensive package to make sure it works, but, yes, we would
7	like to see the funds merged, but not only the funds.
8	MR. MURTON: Roger? Roger, Ken had mentioned earlier,
9	when it was increased to 100,000 in 1980, that that was a
10	contributing cause of the subsequent thrift problems.
11	Would you care to comment on that?
12	MR. WATSON: I would, indeed. Once again, my age
13	plays in my favor. So, I do have some knowledge about that
14	midnight romp in the committee room that ended up going from 50 to
15	100,000.
16	At that point in time, Reg. Q was in effect up to
17	deposits of a 100,000 or more. Interest rates were starting to
18	rise rather rapidly. It became clear that thrifts in particular
19	were not going to be able to compete effectively with banks on a
20	rate basis, and thus the 100,000 limit which permitted them to
21	compete on the basis of interest rates rather than have a ceiling.
22	That was the secret discussion that probably wasn't all that
23	secret, except it never got in the Congressional Record, and
24	clearly we don't have the same consideration today since we no
25	longer have a deposit interest rate law.
26	MR. MURTON: Jim?
27	MR. SMITH: It seems to me the theme is that the
28	\$100,000 coverage caused the real crisis back in the '80s, but
29	don't forget we also had a change in the tax law. We had a crisis
30	in the oil industry. We had a crisis in real estate which evolved
31	somewhat from the change in the tax law. We had a crisis in

1	agriculture that evolved from the real estate problem but also low
2	commodity prices.
3	So, I don't think we can say that the \$100,000
4	increase in coverage was the reason we had the problem. There was
5	a whole bunch of problems that created the thrift crisis, and
6	let's just don't lay the increase in coverage on just to be the
7	blame for that.
8	MR. THOMAS: I agree, totally. My comment was just to
9	increase the costs, it increased the costs of the bail-out. The
10	125 billion perhaps would not have been a 125 billion, it'd be
11	significantly less.
12	Certainly you're absolutely right. There were many
13	causes, many more causes.
14	CHAIRMAN TANOUE: I have another question. This one I
15	direct to Tom or Jim or Bill.
16	There seems to be a presumption in some circles that
17	if we increase the deposit insurance coverage levels, that it'll
18	correlate to significantly more core deposits for small community
19	banks.
20	But there's a significant unknown with that how
21	savers or how consumers will react, and will they really shift
22	their funds from one small community bank to another or will they
23	go to the larger institutions and have their money there?
24	Now, is there any hard evidence or statistical surveys
25	that have been compiled to support any of this type of presumption
26	or do you have any suggestions about how we, and I use the royal
27	"we", whether individually as entities or collectively might go
28	about trying to gather this type of data to get a better handle on
29	what the likely reaction of consumers would actually be to higher
30	coverage levels?

MR. SHEEHAN: Well, I think we're finding in some of

1	the smaller communities, and again, I don't think there's been any
2	hard statistical evidence as to how these deposits flow, but as it
3	becomes more evident that there are institutions in this country
4	that are too big to fail, many of our smaller depositors that are
5	aware of that will look for alternatives for their deposits, and
6	oftentimes, they will place their deposits in branches of larger
7	institutions, that they feel there is a less risk involved because
8	of that.
9	It hasn't exactly been a hidden media event, you know,
10	that this does exist, and I think the recent bail-outs of various
11	even the long-term capital group I mean, those kinds of
12	incidences tend to reinforce that perception among the depositors
13	that are interested in that.
14	In smaller communities, yes, I think money is going
15	other places, and it would be nice if it could stay in those
16	communities, in those banks. There are a number of people that
17	have far in excess of \$100,000. The old 80/20 rule still is valid.
18	In fact, it may be even 90/10 in some cases, but a small number
19	of our depositors numerically fund our banks more and more and
20	more. They have larger and larger deposits, and if those deposits
21	continue to leave our small banks, we continue to have funding
22	problems.
23	So, I think those are the kinds of things that can be
24	statistically analyzed. I mean, Lord knows, there's enough
25	information available with the databases we have today, we should
26	be able to do that analysis, although I don't think it's been done
27	up to this point.
28	VICE CHAIRMAN HOVE: Tom, are these primarily consumer
29	accounts or business
30	MR. SHEEHAN: Yes.
31	VICE CHAIRMAN HOVE: accounts?

1	MR. SHEEHAN: No. Almost all of what I'm talking
2	about, Skip, are consumer accounts.
3	Surprisingly, the business accounts don't tend to be nearly
4	as sensitive to that as the consumers are. The businesses tend to
5	be a little bit more sophisticated, tend to have a little
6	different relationship with their banks.
7	As Nolan has said earlier, this is not going to change
8	the dynamic as far as business accounts are concerned. They do
9	business with larger banks or smaller banks depending on their
10	other relationships, not necessarily the deposit side, but the
11	consumers, especially the older consumers, are very cognizant of
12	this insurance level.
13	VICE CHAIRMAN HOVE: You know, we've made some
14	simplifications of deposit insurance regulations.
15	Are they aware of some of these changes? In other
16	words, a joint account can be \$200,000 today.
17	MR. SHEEHAN: Right.
18	VICE CHAIRMAN HOVE: Are consumers generally aware of
19	that, your customers, so that a husband and wife can have a
20	\$200,000 account, and it's all insured?
21	MR. SHEEHAN: Oh, yes, yes. In fact, they can
22	actually have more than that, but
23	VICE CHAIRMAN HOVE: Oh, yes, yes.
24	MR. SHEEHAN: with various combinations, but many
25	of them just don't want to bother with that. They're aware of it.
26	It's funny how people like to have their own accounts in their
27	own names.
28	We have much more of an independence that has been
29	created in our country over the last couple of years. The genders
30	tend to be more independent now. They don't want to be
31	necessarily they'd like to have their own accounts.

1	So, that does tend to happen, and we have a lot of
2	widows, we have a lot of widowers, those types of situations,
3	single moms, you know. So, it isn't the same dynamic that it was
4	10 years ago when you had the atomic family of a husband and a
5	wife and two kids. I mean, it's a different society today.
6	MR. SMITH: I don't know of any specific study that we
7	have that can say with a degree of certainty this is what will
8	happen if we go to 200,000.
9	We are looking at some things, at the ABA, and we're
10	doing some surveys in light of that to try to get a handle on
11	that.
12	I will say that I think the 200,000 will help us. It
13	will help us to hold some core deposits in our banks and in our
14	communities that may be seeking that coverage some place else, and
15	I agree with Tom.
16	We're in an era of a lot of single older people, and,
17	you know, if the spouse passes away, and there's 200,000 in the
18	account, all of a sudden they just have coverage on 100. So, they
19	start trying to figure out what they're going to do with that
20	money, and amazingly, some of it may go to the securities firms
21	that's uninsured or something of this nature.
22	So, I think if we can help keep those funds in our
23	institutions to fund our communities and our banks and our loans,
24	it would be a real help to us.
25	MR. MURTON: With the time we have remaining, I'd like
26	to move on to municipal deposits and the idea of covering
27	municipal deposits, and if we could cover that relatively quickly.
28	So, I'd like to open that up for anyone who'd like to
29	comment on that.
30	MR. NORTH: We think it would be a mistake to start
31	targeting types of depositors in banks to be more senior in

- 1 standing to other types of depositors in banks, and even though 2 many of these municipalities are members of ours, we would still 3 take that position, that all depositors should be treated the same. MR. SHEEHAN: Well, I'll just make a comment. We have 5 6 a number of our members that do feel that municipal deposits 7 should be insured. In many cases, it's for a lot of the same 8 reasons. Most states and municipalities require some 9 collateralization of those deposits anyway. 10 So, what happens is the bank must use securities or 11 other types of instruments to collateralize the deposits that they 12 obtain from their communities, from their municipalities, and if something should happen, those securities would not be available 13 14 to the FDIC anyway. Those would go with the deposits. 15 So, I guess the obvious result of increasing the insurance of deposits would be the fact that those securities 16 would then be available for other uses. They would be able to be 17 used, and the funding would be able to be returned to the 18 19 community. 20 I don't think there's any question that there could be 21 a problem if it became a bidding war, if some bank decided they wanted to increase their deposits dramatically, they could distort 22 23 the market. I think if we're going to do this, we have to have 24 safequards, speed bumps and other kinds of things. 25 I guess most of us that talk about municipal deposits 26
- are talking about deposits in our own communities. I mean, these 27 are the deposits we get -- we don't generally get deposits outside of our community anyway, and I think the FDIC would have to build 28 in safeguards for those kinds of activities. 29
- 30 But the type of deposits I get from my school system, 31 from the village government and other types of deposits, they want

- 1 to keep it in the community. We would like to see them keep it in
- 2 the community, and, so, I think that could be a very positive
- 3 aspect of this entire process.
- 4 MR. SMITH: I would just like to say in Missouri, we
- 5 have to provide collateral for those municipal deposits and
- 6 pledging of our securities. So, our municipal deposits are
- 7 covered one way or the other anyway.
- 8 I think from the ABA, what we would like to see is
- 9 again what's on the table with this, because if we do allow full
- 10 coverage, what's to keep somebody from another state from coming
- in and bidding on our local municipal deposits? What's to keep me
- 12 from going into another state and bidding on municipal deposits if
- I feel like I want to do that?
- 14 So, I think there has to be all the items on the table
- 15 that addresses this, so we can understand how this will affect us
- 16 and how it will affect our local communities and what will take
- 17 place on it.
- 18 MR. SHEEHAN: We agree with that.
- 19 MR. MURTON: I'd now like to open it up again for
- 20 questions from the gallery, and I'd like to ask you for the
- 21 purposes of our recording to state your name and affiliation, if
- you would, before you ask the question.
- MR. GUENTHER: Ken Guenther. I'm with the Independent
- 24 Community Bankers of America.
- 25 I think there's an institutional question on the table
- that really hasn't been addressed. I think we are in the
- 27 strongest financial system in the world, the most stable financial
- 28 system in the world, and I think since the creation, the
- 29 establishment of the FDIC, this has been a bulwark of the very
- 30 remarkable financial system of the United States, which I think
- 31 has been very good for AARP members, like me.

1	I think it's been very, very good for the consumers of
2	America, and, you know, read the press in terms of countries
3	elsewhere, this is really not the case, and really since 1980, the
4	FDIC has been withering away in importance.
5	The FDIC is not as important now as it was 20 years
6	ago. If nothing is done in terms of deposit insurance levels, the
7	FDIC will continue to wither away, and I think the FDIC will
8	continue to become less important, and I think this has safety and
9	solvency implications. I think it has implications in terms of
10	the American consumer.
11	I do think the most interesting table that I have seen
12	in terms of the FDIC presentation is this table entitled "Deposit
13	Concentrations Have Shifted", and there has been this remarkable
14	shift of deposits, core deposits, from your smaller institutions
15	to your largest institutions from 1980 to 1999, and I think it's
16	probably worth noting that that shift moves deposits into those
17	institutions carrying systemic risk or, to use a terminology of
18	Dr. Thomas, it shifts more and more core deposits into the too-
19	big-to-fail which also are those who carry more systemic risk.
20	I don't think that's the way we want to go, and I
21	think the only way you can stem that is by increasing deposit
22	insurance levels, and again I don't think it's pro-consumer to
23	have more and more financial resources and core deposits
24	concentrated in fewer and fewer and fewer institutions.
25	Thanks.
26	MR. MURTON: Nolan?
27	MR. NORTH: May I comment, Ken? I'm not sure what you
28	mean by withering away, and if it relates to reserve levels
29	relative to deposits, then once again from my members' standpoint,
30	I would say that's not terribly relevant.
31	But what we haven't talked at all about this morning

- 1 from a safety and soundness standpoint, which we all will agree 2 on, is the exam. That's what our members rely on from the FDIC, 3 is that they are monitoring the management and the practices of the institutions. 5 My members have to do their independent credit analysis of each financial institution. Most of us -- many of us 6 7 buy a service. I happen to have it done in-house. Every one of 8 my banks is analyzed every six months. 9 So, the safety and soundness aspect of what I expect, 10 what my members expect, from the FDIC has to do with counseling 11 and watching the management of the institutions. The reserve 12 level is not terribly relevant in that regard. 13 MR. MURTON: Any other questions or comments? 14 (No response) 15 MR. MURTON: If not, I'd like to turn it back over to Chairman Tanoue. 16 CHAIRMAN TANOUE: Okay. I think earlier this morning, 17 the point was made that the deposit insurance system is not 18 19 broken, and I think we fully agree with that, and I know that as I 20 meet with my colleagues from other countries to discuss deposit 2.1 insurance systems, it is very clear that our system here in the 22 U.S. is a model for many. 23 But it is clear, and I think we have a consensus here, 24 that we can refine the system. We can reform the system, and I 25 want to thank everyone here today for participating and to say 26 again that this is the first step in the process, and we look
- Now, we are shooting to again put forward a set of

feedback and perspective from bankers and consumers alike.

forward to continuing our discussions with you, to going out

across the country again through our outreach sessions that will

be occurring this month and May and June, to gain even further

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1	policy options for public comment in July, and perhaps the most
2	important point that was mentioned over and over again today is
3	that we need to look at these issues comprehensively and not in a
4	piecemeal fashion.
5	But as you leave today, I hope you will leave
6	convinced, as I am, more than ever that now is the appropriate
7	time to look at these issues and to look at them very hard.
8	With that, I thank you. Thank you, everyone.
9	(Applause)
10	(Whereupon, at 12:08 p.m., the roundtable was
11	concluded.)
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